

## A Multi-Layer Perceptron Approach for Customer Churn Prediction

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### **Abstract**

*Nowadays, the telecommunication industries are facing substantial competition among the providers in order to capture new customers. Many providers have faced a loss of profitability due to the existing customers migrating to other providers. Customer retention program is one of the main strategies adopted in order to keep customers loyal to their provider. However, it requires a high cost and therefore the best strategy that companies could practice is to focus on identifying the customers that have the potential to churn at an early stage. The limited amount of research on investigating customer churn using machine learning techniques has lead this research to explore the potential of an artificial neural network to improve customer churn prediction. The research proposes Multilayer Perceptron (MLP) neural network approach to predict customer churn in one of the leading Malaysian's telecommunication companies. The results are compared against the most popular churn prediction techniques such as Multiple Regression Analysis and Logistic Regression Analysis. The result has proven the supremacy of neural network (91.28% of prediction accuracy) over the statistical models in prediction tasks. Overall, the findings suggest that a neural network learning algorithm could offer a viable alternative to statistical predictive approaches in customer churn prediction.*

**Keywords:** *Neural Network, Regression Analysis, Multiple Regression, Logistic Regression, Data Mining, Churn*

### **1. Introduction**

Managing customers in the telecommunications industry plays an important approach to fight customer churn in this saturated market. Preventing churn via a retention program will assist the provider to save their customers from leaving. The main problem of any retention program is that it will incur a high cost if the provider plans to apply it to the entire customer base. To simplify the problem, a retention program should be implemented to the targeted customers who have a potential to churn. Positive development of the telecommunications industry provides an opportunity for the customers to choose the provider they prefer. Customers have a tendency to churn if the existing provider cannot treat their valuable customers at the early stage. Competitors compete with pricing and special packages to attract more customers compared to focusing on customers' satisfaction [1]. Identifying potential customers to churn in a proactive way provides good advantages to the provider to implement retention programs for their valuable customers by offering an incentive or new packages to satisfy customers' needs in an effort to prevent churn [2-3].

In fact, churn will continue to exist and customer management is the best way to ensure sustainable business growth for long term profitability rather than capturing new

customers [4]. Common churn management activity focuses on churn prediction using past churn data and the factors of customer churn known as predictors [5-8]. The success of churn prediction is determined by measuring the ability of the prediction models to produce high accuracy in correctly predicting whether a customer will churn or not.

Traditionally, marketing strategies have focused on capturing new customers rather than retaining the existing customer base. The providers are trying hard to capture new customers by reducing the price and introducing special packages, thus the result will attract more customers through special offerings. Based on [9], the cost of capturing a new customer is five times higher than retaining the existing customers. Focusing on capturing new customers will affect the company profit due to the investment in capturing new customers. Previous researchers have proposed many methods to predict customer churn using statistical and machine learning algorithm [3, 8, 12, 16]. The limited amount of research on investigating customer churn using machine learning techniques has lead this research to explore the potential of an artificial neural network to improve customer churn prediction.

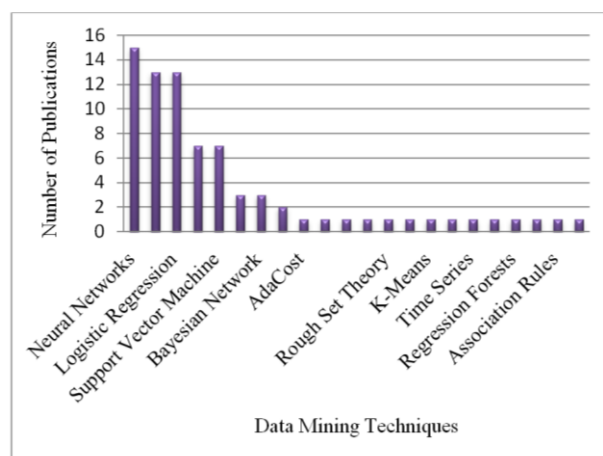
## 2. Related Work

Data mining technique refers to extracting latent, unknown, meaningful and useful data information from large data sets to investigate the information that can be produced from the extracted data. In Europe, the number of customers who change operators has increased from year to year and the churn rate now stands at 25% up to 2012 on average [10]. The loss of valuable customers will have impact on higher costs to attract new customers, which is five to six times more expensive than customer retention expenses [11].

A previous study [12] utilized various data mining techniques to assist the telecommunication companies regarding churn issues. Another study [13] proposed customer demographics, market, customer relationship, billing and data usage as predictors to identify potential customer churn in the wireless technology.

### 2.1. Customer Churn Prediction Algorithms

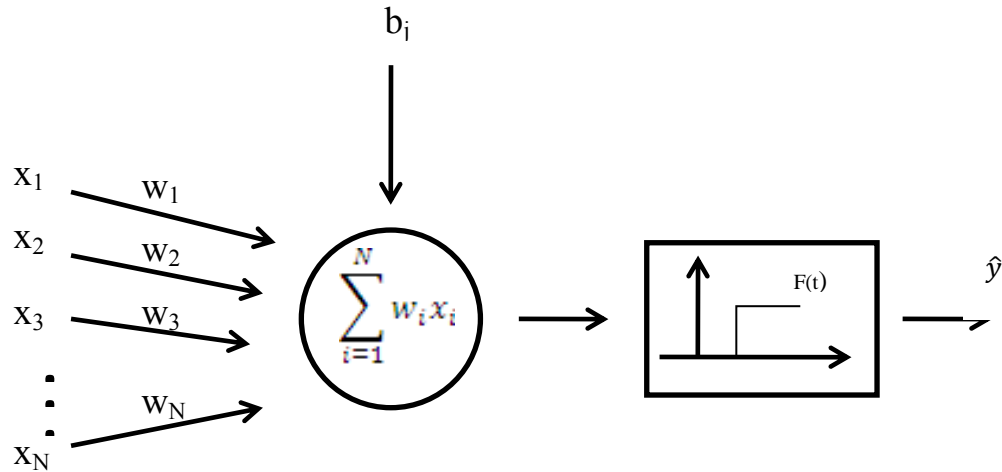
Predicting customer churn is not straightforward as various factors of predictor need to be analyzed. Earlier researchers have recommended many approaches to predict customer churn, such as neural network [3, 13-14], decision tree [15], regression analysis [8], and [16]. A study [12] shows that neural network, regression analysis and decision tree are popular tools in churn prediction.



**Figure 1. Data Mining Techniques and Number of Publications (Abi et al., 2010)**

## 2.2. Neural Network

Neural network is a computer system in which the operation is inspired from the human brain [17]. The model consists of the interconnection of neurons via the respective weight for each connection. The neural network produced an output based on experience during the training process [18]. Figure 2 shows graphical representations of a simple neuron model consisting of N number of input nodes. Multilayer Perceptron (MLP) neural network consists of multiple layers where the input signal propagates through layer by layer.



**Figure 2. Graphical Representation of Neuron Model**

During the training process, the input data is repeatedly fed into the neural network. Performances of every predicted output of neural network are compared with the desired output and errors are calculated. This error is then fed back to the neural network model and weights adjusted until the minimum error is achieved to produce the desired output.

$$\varepsilon_i = y_i - \hat{y}_i \quad (1)$$

where

$y_i = \text{actual output}$

$\hat{y}_i = \text{neural network output}$

The principle of the neural network is that when data from an input is presented at the input layer, the network nodes (neurons) perform calculations in the successive layer until an output value is computed at each of the output nodes. The output of the  $i^{\text{th}}$  hidden node is given by:

$$h_i = \sum_{i=1}^N w_i x_i \quad (2)$$

where

$w_i = \text{connections weight between the hidden and input layers}$

$x_i = \text{input nodes}$

The output of the  $i^{\text{th}}$  neural network is given by:

$$\hat{y}_i = F(\sum_{i=1}^N w_i x_i + b_j) \quad (3)$$

where

$b_j = \text{thresholds in hidden nodes}$

## 2.3. Regression Analysis

Regression analysis is known as a popular statistical tool for the prediction of customers [12]. The analysis will provide the relationship between the independent and

dependent variables which apply the input features and the result of churn or non-churn in this application.

Multiple regressions which consist of various input features or independent variables were used to build the relationship with respective dependent variables or output. The general equation of multiple regressions is as follows [19]:

$$y = a + b_1x_1 + b_2x_2 + \dots b_ix_i \quad (4)$$

Where  $y$  is defined as a dependent variable, while  $x_1, x_2$  until  $x_i$  are the independent variables or the predictors. The value of  $b_1, b_2$  until  $b_i$  are known as the coefficient for the respective predictors of  $x$ , and  $a$  is the value of  $y$  when all the independent variables are equal to zero.

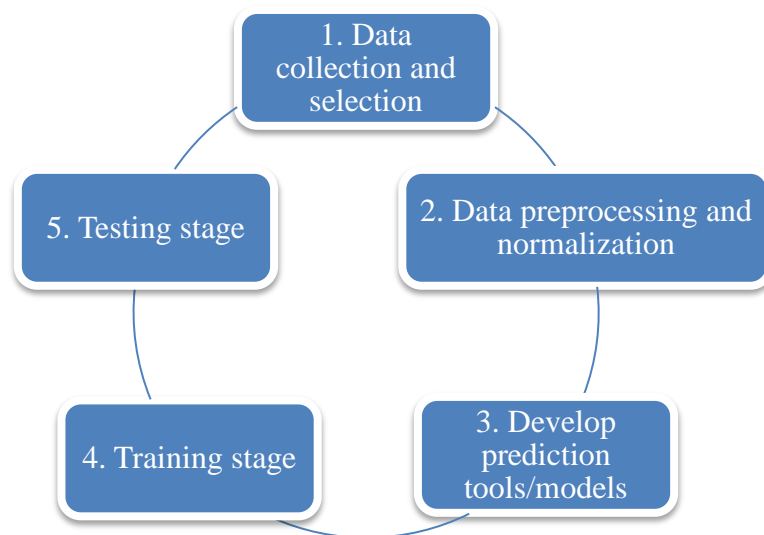
In dealing with binary result, logistic regression is a widely used tool that predicts whether churn will occur or not [20]. Multiple logistic regressions can be expressed as Equation 2 which replaces the dependent variable  $y$  with logit function.

$$\log\left(\frac{p}{1-p}\right) = a + b_1x_1 + b_2x_2 + \dots b_ix_i \quad (5)$$

where  $p$  is a binomial proportion.

### 3. Research Methodology

This project can be summarized in Figure 3. The research begins with the features extraction inspired from the literature review study. The data then undergoes preprocessing and normalization before being analyzed by the prediction tools. The development of the prediction tools involves neural network modelling and regression analysis. The proposed features are evaluated at the training and testing stage by their respective tools.



**Figure 3. Research Framework**

The performance of the models was measured based on accuracy, sensitivity and specificity. Accuracy measures the proportion of churn and non-churn that are predicted correctly when compared to the total number of churn and non-churn data. Sensitivity measures the proportion of churn data that were correctly predicted to the total number of actual churn data. Specificity measures the proportion of non-churn which was correctly predicted to the total number of non-churn data.

**Table 1. Churn Prediction Categories**

	Actual Churners	Actual Non-Churners
Predicted Churners	True Positive (TP)	False Positive (FP)
Predicted Non-Churners	False Negative (FN)	True Negative (TN)

**Table 2. Measurements of Churn Prediction**

Measurement	Formula	Explanation
Accuracy (Acc.)	$(TN + TP) / (TN+TP+FN+FP)$	The number of correct predictions / Number of all predictions
Sensitivity (Sens.)	$TP / (TP + FN)$	The number of true positive predictions / Number of all positives
Specificity (Spec.)	$TN / (TN + FP)$	The number of true negative predictions / Number of all negatives

### 3.1. Feature Extraction

The most important part of churn prediction is the predictors used in the analysis. Data from a telecommunication company were manually extracted based on proposed features; customer demographics, customer relationship data, billing data and usage data. Customer demographics consist of a customer's age and gender. Customer relationship data contain the internet speed, call packages and the monthly commitment for the Internet charges. The billing data consists of total customers' bills, total payment and account receivable (AR) day data. Usage data explain the number of national and international calls performed by the customers. The proposed features for churn analysis can be summarized in Table 3.

**Table 3. Feature Extraction**

Features	Extracted Features
Customer Demographics	-Age -Gender
Customer Relationship Data	-Internet speed -Call packages -Monthly commitment for internet
Billing Data	-Total bill -Total payment -Account receivable (AR) days
Usage Data	-The total number of national calls -The total number of international calls

### 3.2. Development of Prediction Models

Software MINITAB for windows, version 16 was used to develop a multiple and logistic regression analysis model. Meanwhile, MATLAB 2008a software was used to execute the MLP neural network analysis. The data were arranged into four sets of data. During the training phase, 78 churn data and 58 non-churn data were used. While for the testing phase, 13 churn data and 10 non-churn data were used.

Nine training algorithm from MLP neural network were used to predict customer churn which are the Levenberg-Marquardt backpropagation (trainlm), Bayesian Regularization backpropagation (trainbr), Scaled Conjugate Gradient backpropagation (trainscg), Conjugate Gradient backpropagation with Fletcher-Reeves Updates (traincgf), Conjugate Gradient backpropagation with Polak-RibiereUpdates (traincgp), Conjugate Gradient backpropagation with Powell-Beale Restarts (traincgb), One Step Secant backpropagation (trainoss), Resilient backpropagation (trainrp), and BFGS Quasi-Newton backpropagation (trainbfg). For regression analysis, multiple and logistic regression were proposed in this paper.

## 4. Results and Discussion

The data was randomly selected from the data warehouse of the telecommunication company based on customers' bills. Features extraction was base on nine months of bills and those who churn during this period were excluded from the analysis.

### 4.1. Neural Network Analysis

The results of nine training algorithms of MLP neural network can be summarized in Table 4. The MLP neural network trained using Levenberg-Marquardt backpropagation (trainlm) provided the highest percentage of overall accuracy with 91.28%. While the percentage of overall accuracy for other algorithms i.e. Bayesian Regularization backpropagation (trainbr), Scaled Conjugate Gradient backpropagation (trainscg), Conjugate Gradient backpropagation with Fletcher-Reeves Updates (traincgf), Conjugate Gradient backpropagation with Polak-RibiereUpdates (traincgp), Conjugate Gradient backpropagation with Powell-Beale Restarts (traincgb), One Step Secant backpropagation (trainoss), Resilient backpropagation (trainrp), and BFGS Quasi-Newton backpropagation (trainbfg) were 74.43%, 71.55%, 70.75%, 66.77%, 72.25%, 70.38%, 66.77% and 67.51% respectively. Accuracy has a higher priority in prediction tools, therefore, Levenberg-Marquardt (LM) algorithm was chosen among the training algorithms in comparing to other tools.

**Table 4. Performance of Proposed Training Algorithm**

Type of Training Algorithm	Training Phase			Testing Phase			Overall Acc. (%)
	Optimum Epoch	Optimum Hidden Node	Acc. (%)	Optimum Epoch	Optimum Hidden Node	Acc. (%)	
Trainlm	38	30	95.59	12	2	86.96	91.28
trainbr	8	1	70.59	5	1	78.26	74.43
trainscg	45	27	73.53	30	6	69.57	71.55
traincgf	9	4	63.24	7	5	78.26	70.75
traincgp	17	41	63.97	11	17	69.57	66.77
traincgb	33	46	70.59	17	5	73.91	72.25
trainoss	16	23	62.50	5	11	78.26	70.38
trainrp	18	8	63.97	18	19	69.57	66.77
trainbfg	49	12	65.44	10	18	69.57	67.51

The results in Table 5a and 5b show the performance summary of MLP neural network trained with Levenberg-Marquardt (LM) algorithm. Accuracy, sensitivity and specificity of MLP neural network are 95.59%, 94.87% and 96.55% respectively for the training phase. While for the testing phase, the accuracy, sensitivity and specificity are 86.96%, 92.31% and 80.00% respectively.

**Table 5a. Training Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	74	2	76
Non-Churn	4	56	60
Totals	78	58	136

**Table 5b. Testing Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	12	2	14
Non-Churn	1	8	9
Totals	13	10	23

#### 4.2. Multiple Regression Analysis

The relationship of dependent and independent variables of multiple regression analysis is as shown in Equation (6):

$$\begin{aligned}
 \text{Output} = & 1.62 - 0.00669 \text{ Var1} - 0.246 \text{ Var2} + 0.000048 \text{ Var3} - 0.00328 \text{ Var4} \\
 & - 0.0151 \text{ Var5} - 0.00841 \text{ Var6} - 0.214 \text{ Var7} + 0.000006 \text{ Var8} \\
 & - 0.000022 \text{ Var9} - 0.00160 \text{ Var10} - 0.00645 \text{ Var11} + 0.000005 \text{ Var12} \\
 & + 0.00088 \text{ Var13} + 0.000008 \text{ Var14} - 0.000458 \text{ Var15} - 0.000006 \text{ Var16} \\
 & + 0.00112 \text{ Var17} - 0.000661 \text{ Var18} + 0.000003 \text{ Var19} + 0.00204 \text{ Var20} \quad (6)
 \end{aligned}$$

The results of multiple regressions for training and testing are as shown in Table 6a and 6b. Results from the tables show that the accuracy, sensitivity and specificity for the training phase are 79.41%, 91.03%, and 63.79% respectively. While for the testing phase, the accuracy, sensitivity and specificity are 78.26%, 76.92% and 80.00% respectively.

**Table 6a. Training Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	71	21	92
Non-Churn	7	37	44
Totals	78	58	136

**Table 6b. Testing Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	10	2	12
Non-Churn	3	8	11
Totals	13	10	23

#### 4.3. Logistic Regression Analysis

Logistic regression equation as shown in Equation (7):

$$\begin{aligned}
 \text{Output} = & 6.9323 - 0.0309226 \text{ Var1} - 1.46806 \text{ Var2} + 0.0003463 \text{ Var3} \\
 & - 0.0384708 \text{ Var4} - 0.130652 \text{ Var5} - 0.0544983 \text{ Var6} - 1.76608 \text{ Var7} \\
 & + 0.0014638 \text{ Var8} - 0.0001494 \text{ Var9} - 0.0191988 \text{ Var10} - 0.0452703 \text{ Var11} \\
 & + 0.0000732 \text{ Var12} - 0.0010744 \text{ Var13} + 0.0001597 \text{ Var14} - 0.0031387 \text{ Var15} \\
 & - 0.000041 \text{ Var16} + 0.0058433 \text{ Var17} - 0.002859 \text{ Var18} + 0.0000159 \text{ Var19} \\
 & + 0.0153593 \text{ Var20} \quad (7)
 \end{aligned}$$

The Equation (7) was evaluated under the training and testing stage. From the Table 7a and 7b, analysis by using the logistic regression method produced a result of accuracy, sensitivity and specificity of 76.47%, 74.36% and 79.31% respectively at the training phase. For the testing phase, the results show 73.91%, 69.23% and 80.00% for accuracy, sensitivity and specificity respectively.

**Table 7a. Training Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	58	12	70
Non-Churn	20	46	66
Totals	78	58	136

**Table 7b. Testing Result**

Predicted	Actual		Totals
	Churn	Non-Churn	
Churn	9	2	11
Non-Churn	4	8	12
Totals	13	10	23

#### 4.4. Performance Comparison between Neural Network and Regression Analysis Tools

Table 8 shows the comparison between neural network and regression analysis tools consisting of accuracy (Acc), sensitivity (Sens) and specificity (Spec). As can be seen in Table 8, the neural network is the best technique in predicting customer churn by evaluating the accuracy. The accuracy is acceptably good with 91.28% for neural network analysis compared to multiple regression; 78.84% and logistic regression; 75.19%. The sensitivity of neural network shows 93.59% compared to multiple regressions; 83.98% and logistic regression; 71.80%. The specificity of neural network also provided the highest specificity with a percentage of 88.28%. Whereas the specificity of multiple and logistic regression provided the percentages of 71.90% and 79.66% respectively.

**Table 8. Result Summary**

	Multiple Regression			Logistic Regression			Neural Network		
	Train (%)	Test (%)	Overall (%)	Train (%)	Test (%)	Overall (%)	Train (%)	Test (%)	Overall (%)
Acc.	79.41	78.26	78.84	76.47	73.91	75.19	95.59	86.96	91.28
Sens.	91.03	76.92	83.98	74.36	69.23	71.80	94.87	92.31	93.59
Spec.	63.79	80.00	71.90	79.31	80.00	79.66	96.55	80.00	88.28

## 5. Conclusion

The most effective customer retention strategies should be used to efficiently reduce customer churn rates. The research proposes Multilayer Perceptron (MLP) neural network approach to predict customer churn in one of the leading Malaysian's telecommunication companies. The results are compared against the most popular churn prediction techniques such as Multiple Regression Analysis and Logistic Regression Analysis. The result confirmed the previous claims made by many researchers stating the superiority of



neural network over statistical models in prediction tasks. The optimum model of neural network consists of fourteen input units, one hidden node and one output node with Levenberg Marquardt (LM) learning algorithm. The best results of the experiment indicate that this model is able to produce prediction accuracy of 91.28%. Overall, the findings suggest that a neural network in modelling techniques offers a viable alternative to traditional predictive approaches in customer churn prediction.

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